

Department of Planning and Infrastructure

	2008-09 Estimate	2009-10 Budget
	\$000	\$000
Output Group		
Lands	36 613	34 587
Infrastructure	205 343	179 465
Transport	63 563	65 130
Total Expenses	305 519	279 182
Appropriation		
Output	174 759	169 936
Capital	231 178	221 525
Commonwealth	11 066	99 212

2009-10 Staffing: 515

Agency Profile

The Department of Planning and Infrastructure works in partnership with the private sector and the community to deliver integrated and sustainable land, transport and infrastructure services and systems. It does this by ensuring that:

- land is strategically used and developed for the social, economic and environmental benefit of the Territory;
- safe, accessible and effective transport services are delivered to support economic and social development;
- government-funded infrastructure is built and maintained in a timely and cost-effective manner;
- serviced land is available to support housing and economic development in Territory towns and Indigenous communities;
- long-term integrated land, transport and infrastructure plans provide community confidence and certainty, and guide decision making; and
- strategic and operational activity is clearly aligned with legislative and administrative frameworks and the needs and expectations of the Territory Government and the community.

Strategic issues facing the agency in 2009-10 include:

- advancing land development strategies to ensure land is released in appropriate timeframes and that affordable housing options are available in new residential developments;
- active participation in the Strategic Indigenous Housing and Infrastructure Program and Closing the Gap;
- managing the whole of government capital infrastructure program, and associated programs and projects resulting from the Commonwealth's Nation Building and Jobs Plan stimulus package;
- planning the newly announced city of Weddell;

- whole of government strategic directions for spatial information, including a plan for spatial enabling of government information and associated business operations;
- implementation of fortnightly Development Consent Authority meetings and other customer service initiatives to support Territory development;
- working with industry to increase capacity in private building certification in regional areas;
- continuing to develop the following key strategies:
 - 15-year Strategic Land Use Plans for Darwin and Alice Springs;
 - 10-year Infrastructure Plan in conjunction with agencies and relevant industry associations;
 - Northern Territory Transport Strategy;
 - Northern Territory Integrated Regional Transport Strategy; and
 - 10-year Roads Strategy;
- managing the implementation of recommendations from the review of the commercial passenger vehicle sector;
- planning and facilitating public transport and school services for the Territory and improving safety on the public transport network;
- developing a contemporary service provision model for the effective delivery of transport services including Motor Vehicle Registry, commercial passenger vehicles, marine, road and rail safety;
- developing a Sustainability Strategy for the agency and government-owned properties;
- continuing to implement the Government's road safety reforms;
- improving Motor Vehicle Registry customer service delivery across the Territory by implementing a QMatic customer service management system;
- planning and developing the National Land Transport Network, including the Stuart, Victoria and Barkly highways; and
- developing and implementing a new novice driver training and licensing program, DriveSafe NT.

Budget Highlights

- Continue the \$82 million Community, Beef and Mining Roads program on a shared funding arrangement with the Commonwealth.
- Implementing further stages of the \$110 million Tiger Brennan Drive extension to Palmerston and Berrimah Road duplication and rail overpass.
- Under the Commonwealth's Nation Building Program – National Network program, continue work on the \$50 million project to upgrade the flood immunity of the Victoria Highway through the Victoria River flood plain.
- An additional \$3.12 million to the Territory road network repairs and maintenance program in 2009-10 to a total of \$57.12 million.

- Additional funding of \$0.6 million for new bus services for Cullen Bay, Bayview and the Darwin Waterfront.
- \$1.8 million for free bus travel for students and seniors.
- Capital funding of the Territory Government's Darwin Waterfront development obligations.
- \$0.48 million for delivering additional land use planning, administration and mapping to support Closing the Gap and the Northern Territory Emergency Response.
- Payment for single user roads management to the lessees/owners of pastoral leases – \$2.5 million.
- Increased capacity for the Development Consent Authority – \$0.57 million.
- Additional funding of \$0.1 million to implement the Alcohol Ignition Lock Program.
- \$1.5 million for the management and control of weeds on Crown land and the promotion of weed control outside Crown land.
- An additional \$2 million in minor new works to improve energy management in Government properties.
- \$2.1 million for the DriveSafe NT initiative.

	\$M
2009-10 New Capital Works	
Black Spot Program – improve known danger areas	2.0
Capital Cities Projects	2.0
Community, Beef and Mining Roads	
– Buntine Highway – stage 2	4.0
– Maryvale Road upgrade – stage 3	2.0
– Plenty Highway – stage 2	4.0
– Tanami Road – stage 2	2.0
– Wollogorang Road – bridge over McArthur River	7.0
Coolalinga traffic management improvements	1.0
Cyclone shelter upgrades	2.0
Darwin Waterfront redevelopment – stage 7	7.1
Fog Bay Road – upgrade and seal	2.0
Heavy Vehicle Safety and Productivity Program	0.6
Improve safety at rail crossings	3.9
Jenkins Road – upgrade to seal	4.5
Johnston Sewerage Pump Station	4.0
Kata Tjuta to Kaltukatjara Road upgrade	0.5

(continued)

Katherine Main Street Initiative	0.4
Kintore Road – Papunya and Mt Liebig Road upgrade	0.8
Lajamanu airstrip upgrade	2.5
Litchfield Road – upgrade and seal 10 km	3.0
National Network Road Safety initiatives	5.0
National Network strengthening and widening	12.0
Palmerston East – headworks	20.0
Park and ride bus facilities	1.0
Remote Aerodrome Safety Program	1.7
Roads to Recovery – upgrade local roads across regions	4.6
Rural arterials – strengthening and widening	1.0
Stuart Highway – Darwin to Katherine overtaking opportunities	5.0
Stuart Highway – heavy vehicle diversion around Katherine CBD	10.0
Tanami Road upgrade	2.0
Tennant Creek Main Street Initiative	0.4
Tiger Brennan Drive – Berrimah Road rail overpass	11.0
Tiger Brennan Drive – passing lanes and duplication	8.0
Urban arterials – strengthening, traffic management and landscaping	5.0
2009-10 Major Capital Grants	
Cyclone shelter upgrades	1.0

Outputs and Performance

Output Group/Output	2008-09	2009-10	Variation
	Estimate	Budget	
	\$000	\$000	\$000
Lands	36 613	34 587	- 2 026
Land Information	13 945	12 159	- 1 786
Development Assessment	4 139	4 422	283
Strategic Lands Planning	3 742	4 355	613
Building Advisory Services	3 245	3 254	9
Land Administration	11 542	10 397	- 1 145
Infrastructure	205 343	179 465	- 25 878
Assets and Program Management	26 764	15 283	- 11 481
Infrastructure Strategy	6 094	6 449	355
Infrastructure Sustainability	1 428	1 481	53
Road Network Management	159 394	145 639	- 13 755
Transport Assets	11 663	10 613	- 1 050
Transport	63 563	65 130	1 567
Road Transport	19 073	21 196	2 123
Transport Policy and Planning	2 292	2 304	12
Transport Safety	5 013	4 467	- 546
Public Transport	37 185	37 163	- 22
Total Expenses	305 519	279 182	- 26 337

Key Variations

- Land Information output decrease due to one-off Commonwealth funding in 2008-09 for aerial imagery and mapping.
- Strategic Lands Planning output increase due to additional planning related funding for consultancies.
- Land Administration output decrease includes finalisation in 2008-09 of incentive payments of \$1.3 million for fuel terminal relocation project and one-off Commonwealth funding of \$0.16 million in 2008-09 for Water Sensitive Design Project, partially offset by an increase in the 2009-10 repairs and maintenance program.
- Assets and Program Management output decrease is the result of one-off funding in 2008-09 for works in progress for minor new works (\$2.22 million), transfer of assets constructed on behalf of local government (\$5.49 million) and legal expenses and settlements (\$3.75 million).
- The Road Network Management output decrease includes one-off Commonwealth funding in 2008-09 for Nation Building and Jobs Plan package for the Territory's road repairs and maintenance (\$12 million), repairs and maintenance through the National Network program (\$1.62 million), disaster restorations for roads (\$8 million), and works in progress for minor new works (\$0.63 million). This decrease is partially offset by Commonwealth funding for repairs and maintenance through the National Network program for 2009-10 (\$5.98 million), and one off funding in 2009-10

for the transfer of single-user access roads maintenance to the lessees/owners of pastoral leases (\$2.5 million).

- Transport Assets output decrease is due to one-off funding in 2008-09 to the Darwin Port Corporation (\$1.3 million), partially offset by an increase in the 2009-10 repairs and maintenance program (\$0.25 million).
- Road Transport output increase includes additional funding for the DriveSafe NT election commitment for learner driver education (\$1 million), and funding for the Driver Training and Licensing program transferred from the Department of Education and Training (\$1.38 million). These increases are partially offset by one-off funding in 2008-09 for upgrade of MOVERS (\$0.24 million).
- Transport Safety output decreases due to one-off funding in 2008-09 for road safety initiatives (\$0.57 million).

Output Group: Lands

Provide building control, Territory Government land information, land administration and land development and assessment services.

The outcome is that land and related information is available and used to support sustainable economic development of the Territory.

Land Information

Provides spatial (land-related, geographical) data and information and a consistent framework of land information policy, standards and distribution networks to service Government, business and the community.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Capacity to provide statutory-based services	\$1.8M	\$1.8M
	Land-related data sets maintained to technical specifications	18	18
	Land-related data sets accessible through NTLIS ¹	145	145
	Non-statutory service requests met	3 300	3 500
<i>Quality</i>	Compliance with statutory requirements	100%	100%
	Accuracy of data sets maintained	85%	89%
	Customer satisfaction with land information services	85%	85%
<i>Timeliness</i>	Statutory services delivered on time	95%	95%
	Currency of data sets maintained	85%	89%
	Availability of access to the NTLIS environment meets defined standard	99.5%	99.5%
	Non-statutory service requests met within agreed timeframe	90%	90%

¹ NTLIS is the Northern Territory Land Information System.

Development Assessment

The provision of development assessment and control processes under the *Planning Act*.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Applications received under the <i>Planning Act</i> ¹	1 200	1 200
<i>Quality</i>	Client satisfaction	90%	90%
<i>Timeliness</i>	Time for determination to be settled ²	84 days	63 days

1 Excludes Planning Scheme amendments.

2 The net mean time taken to determine development applications. Timeliness performance indicators amended for consistency with other jurisdictions with a new timeliness indicator for 2009-10. The 2008-09 timeliness indicator was based on percentage of applications determined within 12 weeks.

Strategic Lands Planning

Development of strategic plans and policies to meet the current and emerging land use needs of the Northern Territory and the administration of the *Planning Act*.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Strategic land use planning policy priority project milestones completed	80%	80%
	Indigenous communities with a scheduled Town Area Plan	22	35
<i>Quality</i>	Client satisfaction	90%	90%
<i>Timeliness</i>	Advice provided within agreed timeframes	90%	90%

Building Advisory Services

Management of a regulatory framework to enable structures within proclaimed building areas to achieve minimum structural, fire, safety, health and amenity standards, and provide support for statutory boards.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Capacity to provide policy advice and services for:		
	– building control	\$0.46M	\$0.46M
	– building certification	\$0.93M	\$0.93M
	Building practitioners registered ¹	1 200	1 200
	Building practitioners audited	5%	5%
	Investigated complaints finalised ²	100	120
<i>Quality</i>	Stakeholder satisfaction	80%	80%
<i>Timeliness</i>	Timeframes met as agreed	90%	90%

1 Comprises building certifiers, building contractors, certifying engineers, certifying plumbers and drainers.

2 Complaints finalised includes those dismissed, referred to Building Practitioners Board or to courts.

Land Administration

Manage the Crown estate, provide land to meet the requirements of the Territory Government and the community, provide advice and related administrative activities on land issues, and release land for private development through a Land Release Unit.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Capacity to provide services and advice relating to Crown land matters	\$0.5M	\$0.5M
	Land sales and acquisition projects progressed ¹	120	145
	Native title and land claims resolved	15	15
	Crown land parcels actively managed	360	400
<i>Quality</i>	Customer satisfaction	80%	80%
	Property management contractors' compliance with statutory requirements	95%	95%
<i>Timeliness</i>	Project milestones met	80%	80%
	Timeframes met as agreed	95%	95%

¹ Progressed means worked on, some action taken or a stage completed.

Output Group: Infrastructure

Provide strategic planning, and policy advice and program management to assist and maintain sustainable infrastructure development.

The outcome is Government infrastructure that meets community needs.

Assets and Program Management

Provide policy and advice, manage the Capital Works and Repairs and Maintenance Programs, and develop and maintain asset management systems.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Capacity to provide advice and analysis ¹	\$26.76M	\$15.28M
<i>Quality</i>	Client satisfaction	95%	95%
<i>Timeliness</i>	Timeframes met as agreed	95%	95%

¹ Includes repairs and maintenance (Asset Information System, Building Asset Management Services, Asset Management System), minor new works, capital works and program delivery fees.

Infrastructure Strategy

Provide strategic advice and policy on a whole of government basis for infrastructure planning, and capital works project definition to ensure built assets are fit for purpose at optimal life cycle cost. Development of master plans and major projects to planning stage.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Preliminary plans produced	10	10
	Major project plans produced	20	20
	Master plans produced	10	10
<i>Quality</i>	Stakeholder satisfaction	95%	95%
<i>Timeliness</i>	Timeframes met as agreed	95%	95%

Infrastructure Sustainability

Provide strategic advice and policy on sustainability, energy management and climate change issues in relation to the Territory Government's built assets.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Capacity to provide policy advice and information relating to building sustainability issues	\$0.35M	\$0.35M
	Audits of Territory Government buildings on energy consumption and emission reduction activities	10	10
<i>Quality</i>	Stakeholder satisfaction	95%	95%
<i>Timeliness</i>	Timeframes met as agreed	95%	95%

Road Network Management

Develop strategies and programs for managing the Territory's roads network.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Achievement of annual budget allocation for Nation Building Program ¹	100%	100%
	Lane kilometres of sealed roads upgraded ²	127	153
	Lane kilometres of unsealed roads upgraded ²	303	100
	Road network seal age < 10 years		
	– National Network	50%	50%
	– Territory Roads Network	33%	33%
<i>Quality</i>	National Network corridors maintained according to agreed reporting standard	100%	100%
	User Satisfaction Index ³	70%	70%
	Ride quality: percentage < 4.2 IRI ⁴		
	– National Network	99%	99%
	– Territory Roads Network	93%	93%
<i>Timeliness</i>	National Network program milestones met	95%	95%
	Upgrade project milestones met within agreed timeframes	90%	90%
	Annual Territory Roads Network maintenance program achieved	100%	100%

1 Includes capital investment, Roads to Recovery, Black Spots and repairs and maintenance.

2 Measures lane kilometres of all projects including reconstruction works commenced against budgeted project commencements. Lane kilometres will vary from year to year depending on the projects commenced in a given year.

3 Australia-wide User Satisfaction Index prepared by AustRoads. Based on Territory road users' perceptions of a number of attributes related to the road system, including road features, safety issues, environment, social issues and traffic management.

4 Refers to ride quality of sealed road pavement. Moderately rough to rough is greater than 4.2 according to the International Roughness Index (IRI).

Transport Assets

Maintain and manage transport facilities, including assistance to the Darwin Port Corporation for non-commercial activities.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Facilities managed ¹	660	660
	Community service obligation payments to Darwin Port Corporation	\$3.61M	\$2.31M
<i>Quality</i>	Client satisfaction	95%	95%
<i>Timeliness</i>	Timeframes met as agreed	95%	95%

1 Includes bus stops, shelters and interchanges, boat ramps, jetties, pontoons and barge landings, remote aerodromes, road safety centres, motor vehicle registries, METAL training facility and weighbridges.

Output Group: Transport

Provide transport systems that are safe, efficient and ecologically sustainable.

The outcome is effective transport systems and services that meet community and Territory Government needs.

Road Transport

Regulate and manage all road users and vehicles throughout the Territory by providing driver licensing and vehicle registration services, conducting vehicle inspections and on-road auditing of heavy and commercial passenger vehicles to ensure compliance with legislative requirements, and providing accreditation and licensing of the commercial passenger vehicle industry.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Licensed drivers ¹	127 000	128 270
	Commercial passenger vehicle licensed drivers ²	4 000	4 040
	Registered motor vehicles ³	152 000	153 520
	Commercial passenger vehicles registered ⁴	1 120	1 120
<i>Quality</i>	Customer satisfaction with Motor Vehicle Registry services	95%	95%
	<i>Timeliness</i> Vehicle registration and driver licence reminder notices sent five weeks prior to expiry date	100%	100%

1 Includes learner, provisional and full/unrestricted licence holders of heavy and light vehicles as well as motorcycle riders. Excludes suspended licences.

2 Number of 'h' endorsement holders, which is a licence to drive a commercial passenger vehicle.

3 Includes all heavy and light registered motor vehicles, including motorcycles and trailers.

4 Categories include taxis, motor omnibuses, tourist vehicles, private hire cars, courtesy vehicles, limousines, multipurpose taxis, multipurpose substitutes, special passenger vehicles, substitute taxis and special function vehicles.

Transport Policy and Planning

Provide transport related advice, research, analysis, planning, economic evaluation, and policy and legislation development.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Capacity to provide:		
	– policy advice services	\$1.75M	\$1.76M
	– COAG and ATC Reform programs ¹	\$0.54M	\$0.54M
<i>Quality</i>	Client satisfaction	90%	90%
<i>Timeliness</i>	Timeframes met as agreed	90%	90%

1 COAG is the Council of Australian Governments and ATC is the Australian Transport Council.

Transport Safety

Provide regulatory services covering marine safety, rail safety and the management of the Northern Territory's response to, and preparedness for, marine pollution. Deliver marine, road and rail safety education and awareness programs.

Performance Measures		2008-09 Estimate	2009-10 Estimate
Marine Safety			
<i>Quantity</i>	Survey certificates issued	700	650
	Seafarer certificates issued	370	370
<i>Quality</i>	Customer satisfaction	90%	90%
<i>Timeliness</i>	In accordance with approved standard	90%	90%
Rail Safety			
<i>Quantity</i>	Rail safety audits conducted in accordance with Safety Audit Plan	10	10
	Rail safety inspections undertaken in accordance with Safety Inspection Plan	14	15
<i>Quality</i>	Rail audits in accordance with Safety Audit Plan	100%	100%
	Rail inspections in accordance with Safety Inspection Plan	90%	90%
	Category A occurrences investigated ¹	5	5
<i>Timeliness</i>	Safety Audits conducted within specified timeframes	90%	90%
	Safety investigations conducted within agreed timeframes	90%	90%
Road Safety			
<i>Quantity</i>	School-based education activities	150	150
	Community road safety education awareness activities	14	14
<i>Quality</i>	Stakeholder satisfaction	90%	90%
<i>Timeliness</i>	Timeframes met as agreed	95%	95%

¹ Category A includes fatalities, serious injuries, running line collisions train-train or train-rolling stock, running line train derailments and level crossing collisions.

Public Transport

Manage public transport services in the greater Darwin area and Alice Springs, and dedicated school transport services for students in the Northern Territory.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Public transport service kilometres	3.9M	4.1M
	School buses under contract	118	118
	School transport services provided to special need clients	259	260
<i>Quality</i>	Client satisfaction with service ¹	99%	99%
<i>Timeliness</i>	Contract milestones met ²	95%	95%
	Request actioned within 5 days ³	99%	99%
	Service provided within agreed specifications ⁴	99%	99%

1 Client satisfaction with services is assessed through the number of complaints received.

2 Periodic reviews undertaken on longer term contracts.

3 Department of Education and Training approved special needs requests actioned.

4 Urban buses depart no later than 5 minutes past scheduled time.

Operating Statement

	2008-09 Estimate	2009-10 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	30 589	20 350
Capital	36 014	98 400
Appropriation		
Output	174 759	169 936
Commonwealth		
Sales of goods and services	14 099	11 426
Interest revenue	1 020	50
Goods and services received free of charge	6 550	6 550
Gain(+)/loss(-) on disposal of assets		
Other revenue	1 804	2 820
TOTAL INCOME	264 835	309 532
EXPENSES		
Employee expenses	38 474	38 463
Administrative expenses		
Purchases of goods and services	69 355	64 157
Repairs and maintenance	112 343	94 709
Depreciation and amortisation	67 442	67 442
Services free of charge	6 550	6 550
Other administrative expenses		
Grants and subsidies expenses		
Current	639	3 998
Capital	7 110	1 557
Community service obligations	3 606	2 306
Interest expenses		
TOTAL EXPENSES	305 519	279 182
NET SURPLUS(+)/DEFICIT(-)	- 40 684	30 350

Income Administered for the Central Holding Authority

INCOME		
Taxation revenue	24 000	24 000
Commonwealth revenue		
GST revenue		
Specific purpose payments		
National partnership agreements		
Current grants		
Capital grants	5 964	3 399
Fees from regulatory services	5 714	5 712
Interest revenue		
Royalties and rents	1 667	1 667
Other revenue	5	5
TOTAL INCOME	37 350	34 783

Balance Sheet

	2008-09 Estimate	2009-10 Budget
	\$000	\$000
ASSETS		
Cash and deposits	17 305	5 542
Receivables	7 231	7 231
Prepayments	11	11
Inventories		
Advances and investments	3 938	3 938
Property, plant and equipment	1 415 301	1 778 510
Other assets		
TOTAL ASSETS	1 443 786	1 795 232
LIABILITIES		
Deposits held	3 440	3 440
Creditors and accruals	15 244	15 244
Borrowings and advances		
Provisions	6 001	6 001
Other liabilities	1 862	1 862
TOTAL LIABILITIES	26 547	26 547
NET ASSETS	1 417 239	1 768 685
EQUITY		
Capital		
Opening balance	1 861 193	1 915 050
Equity injections/withdrawals	53 857	321 096
Reserves	93 248	93 248
Accumulated funds		
Opening balance	- 550 375	- 591 059
Current year surplus(+)/deficit(-)	- 40 684	30 350
Accounting policy changes and corrections		
TOTAL EQUITY	1 417 239	1 768 685

Assets and Liabilities Administered for the Central Holding Authority

ASSETS		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable	9	9
Other receivables	413	413
TOTAL ASSETS	422	422
LIABILITIES		
Central Holding Authority income payable	422	422
Unearned Central Holding Authority income		
TOTAL LIABILITIES	422	422
NET ASSETS		

Cash Flow Statement

	2008-09 Estimate	2009-10 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	30 589	20 350
Capital	36 014	98 400
Appropriation		
Output	174 759	169 936
Commonwealth		
Other agency receipts from sales of goods and services	15 768	14 246
Interest received	3 147	50
Total operating receipts	260 277	302 982
Operating payments		
Payments to employees	38 474	38 463
Payments for goods and services	178 850	158 866
Grants and subsidies paid		
Current	639	3 998
Capital	1 622	1 557
Community service obligations	3 606	2 306
Interest paid		
Total operating payments	223 191	205 190
NET CASH FROM OPERATING ACTIVITIES	37 086	97 792
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	4 156	10 442
Repayment of advances		
Sales of investments		
Total investing receipts	4 156	10 442
Investing payments		
Purchases of assets	302 026	441 093
Advances and investing payments		
Total investing payments	302 026	441 093
NET CASH FROM INVESTING ACTIVITIES	- 297 870	- 430 651
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	231 178	221 525
Commonwealth	11 066	99 212
Equity injections	1 052	359
Total financing receipts	243 296	321 096
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES	243 296	321 096
Net increase(+)/decrease(-) in cash held	- 17 488	- 11 763
Cash at beginning of financial year	34 793	17 305
CASH AT END OF FINANCIAL YEAR	17 305	5 542