

Department of Natural Resources, Environment, the Arts and Sport

	2008-09 Estimate	2009-10 Budget
	\$000	\$000
Output Group		
Parks and Reserves	33 715	34 719
Biological Parks	10 724	10 865
Natural Resources	51 493	43 704
Environment and Sustainability	6 820	6 408
Heritage Conservation	3 011	2 958
Scientific and Cultural Collections	29 570	29 602
Arts and Screen Industry Support	9 669	10 059
Sport and Recreation	24 311	20 032
Environment Protection Authority	965	864
Total Expenses	170 278	159 211
Appropriation		
Output	131 592	133 179
Capital	685	1 182
Commonwealth		

2009-10 Staffing: 806

Agency Profile

The Department of Natural Resources, Environment, the Arts and Sport's primary responsibility is to involve the community in the Territory's nature, cultures and sporting activities.

Key functional responsibilities include:

- conserving for posterity the Territory's parks and reserves, historic buildings and permanent museums, archives, Northern Territory Library and art gallery collections;
- protecting heritage sites and objects, and threatened wildlife;
- creating commercial, educational, sporting and recreational opportunities through the use of natural resources, artistic and creative enterprises and Government-owned facilities such as the Araluen Cultural Precinct, Museums and Art Galleries of the Northern Territory, libraries, heritage buildings, botanic gardens, the parks estate, and sporting facilities;
- supporting community involvement in the environment, heritage, sport and recreation, arts and screen sector industries, by providing information, grants and in-kind financial assistance;
- assessing and advising government on environment issues arising from proposed land uses, and predict and mitigate threats created by floods, wildfires, invasive species, resource degradation and nuisance wildlife;
- investigating, monitoring, recommending and enforcing sustainable use of natural resources including water, native vegetation and wildlife; and

- providing administrative support and secretariat services to the Environment Protection Authority.

Strategic issues facing the agency in 2009-10 include:

- developing our Protected Areas System to improve connectivity and representation in ways that involve Indigenous people, business, government and communities in conservation across tenures through the Arafura to Alice Eco-link project, joint management, conservation covenants with landholders and expansion of the Parks system;
- implementing the National Water Initiative, including amending the *Water Act*, and developing the Living Rivers strategy;
- undertaking a strategic and ordered approach to development and delivery of land and biodiversity policy and legislation by developing and delivering the new Natural Resource Framework including reform of the *Pastoral Land Act* and development and implementation of native vegetation management legislation;
- protecting our environment through increased focus on invasive species;
- developing a vision and strategy for museums and heritage by delivering a 'Building Our Museums Sector' strategy, reforming heritage protection legislation, and managing heritage sites;
- developing and delivering a contemporary sport and active recreation policy;
- developing and analysing options for a Container Deposit Scheme to reduce litter and increase recycling;
- increasing community and business involvement in sport, arts, museums, parks and conservation through education and engagement programs; and
- increasing Indigenous employment across the agency to help deliver Closing the Gap targets, and greater consideration and integration of Indigenous knowledge and perspectives.

Budget Highlights

- Funding of \$2.38 million to support sport and recreation initiatives across the Territory, including:
 - \$1 million for remote community sport and recreation programs under the Closing the Gap program;
 - \$1 million funding towards the Sport and Recreation Facility Development Grants Program to build and upgrade sporting infrastructure;
 - \$0.2 million to support the Australian Football League Northern Territory's participation in state league competition; and
 - \$0.18 million to secure National Basketball League matches for the Territory.
- Additional funding of \$2 million each year for the next four years for Territory parks infrastructure under the Territory's Tourism Stimulus Response Package.
- Funding of \$3.54 million to manage and preserve the Territory's natural resources. This includes:
 - \$0.84 million for initiatives to support businesses and households to respond to climate change;
 - \$0.7 million for an Air Quality Program and to report emissions data for the Darwin region;
 - \$0.64 million in 2009-10 and \$0.45 million ongoing from 2010-11 to develop and implement a Strategic Weed Management Program;
 - \$0.51 million to assess and monitor biodiversity within the Daly River catchment under the Living Rivers program;
 - \$0.5 million to implement the National Water Initiative and monitor compliance with other natural resource management legislation;
 - \$0.25 million to establish a Water Tank Rebate Scheme to encourage public preservation of water; and
 - \$0.1 million to link parks and conservation areas for the protection of biodiversity as part of the Arafura to Alice Eco-link.
- Additional funding of \$0.26 million for environmental protection, including:
 - \$0.16 million for the Northern Territory Environment Centre and Arid Lands Environment Centre; and
 - \$0.1 million for the Indigenous Ranger Group Development Program.
- Additional funding of \$1.1 million to support arts and festival initiatives, including:
 - \$0.3 million for increased grant funding;
 - \$0.27 million for the annual Darwin Festival;
 - \$0.25 million for building a stronger arts business in the Territory;
 - \$0.15 million for touring of Indigenous art; and
 - \$0.13 million for a community cultural centre in Darwin.
- Continued funding of \$0.75 million to provide greater support for Bushfire NT volunteers and brigades.

- Funding of \$0.16 million for the Remembering Territory Families program, to record the history of major Territory families that have contributed to the making of the Territory.
- Funding of \$50 000 to boxing schools to deter youth from entering into the criminal justice system.

	\$M
2009-10 New Capital Works	
Araluen Centre – air-conditioning	4.5
Arafura to Alice Eco-link	0.5
Hidden Valley Motor Sports Complex – upgrade infrastructure	1.8
Litchfield National Park redevelopment	1.0
TIO Stadium – upgrade public address system	0.6
Nitmiluk National Park – upgrade utilities infrastructure	1.0
Palmerston Water Park	5.0
West MacDonnell visitor centre and facilities	1.5

Outputs and Performance

Output Group/Output	2008-09	2009-10	Variation
	Estimate	Budget	
	\$000	\$000	\$000
Parks and Reserves	33 715	34 719	1 004
Parks Joint Management Programs	3 723	3 821	98
Parks and Reserves Visitor Management Programs	16 114	16 549	435
Parks and Reserves Conservation Management Programs	13 878	14 349	471
Biological Parks	10 724	10 865	141
Biological Parks	10 724	10 865	141
Natural Resources	51 493	43 704	- 7 789
Natural Resource Management	37 499	31 319	- 6 180
Flood Forecasting	1 211	1 359	148
Water Resources	12 783	11 026	- 1 757
Environment and Sustainability	6 820	6 408	- 412
Environment and Sustainability	6 820	6 408	- 412
Heritage Conservation	3 011	2 958	- 53
Heritage Conservation	3 011	2 958	- 53
Scientific and Cultural Collections	29 570	29 602	32
Museums and Art Galleries of the NT	12 037	11 990	- 47
Archives	1 693	1 683	- 10
Herbarium	1 361	1 185	- 176
Libraries	10 377	10 535	158
Araluen Cultural Precinct	4 102	4 209	107
Arts and Screen Industry Support	9 669	10 059	390
Arts and Screen Sector	9 669	10 059	390
Sport and Recreation	24 311	20 032	- 4 279
Sports Development	11 941	10 456	- 1 485
Northern Territory Institute of Sport	3 513	3 559	46
Facilities and Events	8 857	6 017	- 2 840
Environment Protection Authority	965	864	- 101
Environment Protection Authority	965	864	- 101
Total Expenses	170 278	159 211	- 11 067

Key Variations

- Parks and Reserves output group increases in 2009-10 to reflect additional repairs and maintenance funding, the commencement of the Arafura to Alice Eco-link project and an additional Indigenous ranger position.
- Natural Resources output group is higher in 2008-09 reflecting significant external funding and establishment cost for strategic bushfire management.
- Environment and Sustainability output group has secured less external funding in 2009-10.
- Arts and Screen Industry Support output group decrease in external funding in 2009-10 is offset by growth in the grants program and building a stronger arts business.
- Sport and Recreation output group is higher in 2008-09, reflecting a one-off grant paid to Cricket NT and external funding secured.

Output Group: Parks and Reserves

Manage parks and reserves to protect biodiversity and create educational and recreational opportunities for visitors and the Territory community, and provide opportunities for regional development and economic growth.

Functions are prescribed in the *Territory Parks and Wildlife Conservation Act* and associated Regulations and By-laws and the *Parks and Wildlife Commission Act*.

The outcomes are the protection of the natural and cultural assets in the Territory's parks estate and the creation of educational and recreational opportunities based on these assets.

Parks Joint Management Programs

Establish equitable partnerships with local traditional owners to manage, maintain and protect the biodiversity of a park or reserve while at the same time serving the needs of visitors and the wider community.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Operational Joint Management Plans ¹	8	11
	Indigenous full-time equivalents in permanent positions, training positions and flexible employment programs	20%	22%
<i>Quality</i>	Stakeholder satisfaction with Joint Management Plans	85%	85%

¹ There are a total of 32 jointly managed parks (schedules to the *Parks and Reserves (Framework for the Future) Act*).

Parks and Reserves Visitor Management Programs

Create educational and recreational opportunities based on sustainable use of the natural and cultural assets of the parks estate.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Total visits to Territory parks ('000)	2 800	2 800
	Park visitors participating in ranger-guided interpretation activities ¹	12 500	12 500
<i>Quality</i>	Visitor satisfaction	80%	80%

¹ Territory Parks Alive Program figures based on previous calendar year.

Parks and Reserves Conservation Management Programs

Protect the natural and cultural assets within the Northern Territory's parks estate.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Plans of Management and Joint Management Plans ¹	30	37
	Statements of Management Intent ²	11	15
	Conservation Plans ³	261	261
<i>Quality</i>	Park landholdings covered by authoritative plans ⁴	54%	59%
	Achieved critical actions/outputs from Conservation Plans	85%	85%

1 Plans of Management and Joint Management Plans are statutory documents reviewed every five years for parks declared under section 12 of the *Territory Parks and Wildlife Conservation Act*.

2 Statements of Management Intent set out management directions according to significant values. They are prepared for land where Plans of Management or Joint Management Plans are not a statutory requirement.

3 All 87 parks and reserves under Parks and Wildlife Service management are required to have annual Conservation Action Plans for weed, fire and feral animal management.

4 Total land area of parks is 5 million hectares. Parks under either Plan of Management, Joint Management Plan or Statement of Management Intent cover 2.7 million hectares.

Output Group: Biological Parks

Create displays of native plants and animals that replicate natural habitats and botanical gardens that provide:

- opportunities to experience and learn about the Territory's natural flora and fauna;
- educational and recreational opportunities;
- community awareness about the conservation of the Territory's flora and fauna; and
- support to the tourism-based economy by attracting and encouraging visitors to extend their stay in the Territory.

The outcome is the creation of educational and recreational opportunities based on these assets.

Biological Parks

Manage the George Brown Darwin Botanic Gardens as a state level facility in the Northern Territory's capital city to conserve the Territory's living flora collections and provide education and enjoyment to the community. Operate Window on the Wetlands as a visitor facility interpreting the nature and cultures of the wetlands around the Adelaide River. Payment of community service obligation funding to the Alice Springs Desert Park and the Territory Wildlife Park to support biodiversity and educational opportunities.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Visitors to George Brown Darwin Botanic Gardens	390 000	350 000
	Special events at George Brown Darwin Botanic Gardens ¹	4	4
	Functions at George Brown Darwin Botanic Gardens ¹	80	90
	New significant visitor experiences created at George Brown Darwin Botanic Gardens	2	2
	Visitors to Window on the Wetlands	75 000	75 000
	Community service obligation payments to Territory Wildlife Parks	\$7.915M	\$7.915M
<i>Quality</i>	Visitor satisfaction with George Brown Darwin Botanic Gardens	95%	95%
	Visitor satisfaction with Window on the Wetlands	95%	95%

¹ Special events attract a significant number of visitors, whereas functions comprise of smaller gatherings.

Output Group: Natural Resources

Assess, manage and conserve the natural resources of the Northern Territory. Provide integrated support and advisory, monitoring and regulatory services in respect of the Territory's natural resources and, with the involvement of the community and land managers, mitigate potential threats, erosion, weeds, bushfires, floods and feral animals.

The outcomes are:

- protection of the community interest in, and helping the community to care for and make best use of, all natural assets of the Northern Territory; and
- prediction and mitigation of threats from natural processes and human activities.

Natural Resource Management

Formulate and implement assessment, monitoring and evaluation programs, with respect to land, coastlines, native vegetation and biological diversity.

Identify and mitigate risks to and associated with natural resources, including risks surrounding the management of biodiversity, bushfires, weeds, native vegetation and land capability.

Performance Measures		2008-09 Estimate	2009-10 Estimate
Biodiversity			
<i>Quantity</i>	Strategic assessment programs	3	3
	Recovery plans for threatened species implemented	11	11
	Wildlife management plans implemented	5	6
	Biodiversity monitoring programs active	5	10
	Regional biodiversity surveys (and/or conservation plans) undertaken	2	2
<i>Quality</i>	Programs meeting agreed targets	90%	90%
	Managed species reporting beneficial trends ¹	20	20
<i>Timeliness</i>	Assessment project milestones met	90%	90%
Bushfires			
<i>Quantity</i>	Fire Plans	115	150
	Active brigade volunteers	435	450
	Non-brigade volunteers ²	570	570
<i>Quality</i>	Proportion of training courses accredited to national standards	80%	90%
<i>Timeliness</i>	Property plans prepared prior to fire season start (properties less than 8 hectares)	80%	90%
Weeds			
<i>Quantity</i>	Declared plans ³	1	4
	New incursions in the Territory	0	0
<i>Quality</i>	Land actively managing weed species ⁴	15%	17%
Native Vegetation			
<i>Quantity</i>	Clearing applications received	23	16
<i>Quality</i>	Appeals	1	0
	Clearing applications received for which supplementary information is required	50%	30%
<i>Timeliness</i>	Legislative timeframes met	50%	75%
Land Capability			
<i>Quantity</i>	Soil monitoring sites monitored in the Daly River Catchment	12	12
	Land development proposals assessed	220	270
<i>Quality</i>	New land related information captured in corporate database (site data) ⁵	10 000	5 000
<i>Timeliness</i>	Annual pastoral rent notices issued on time	100%	100%
	Monitoring sites assessed within timeframe	75%	90%

1 Beneficial trends refer to an increase in abundance for threatened species or a decrease in abundance for pest species.

2 Most of these volunteers belong to pastoral stations and Indigenous communities. Numbers will rise and fall according to the cycle of the fire seasons and economic strength of the cattle industry.

3 Number of plans declared in accordance with section 10 of the *Weeds Management Act 2001*.

4 Proportion of Northern Territory with known weed management activity as identified through the agency's involvement in weed management planning.

5 Information relates to capture of new soil and land-related data and information.

Flood Forecasting

Provide a flood forecasting service to the Northern Territory Police, Fire and Emergency Services, the Department of Planning and Infrastructure and the Bureau of Meteorology to minimise risk to life and property in the event of flooding.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	New gauging station installations (river height and rainfall) ¹	2	2
	Number of gauging station upgrades to existing sites	2	3
<i>Quality</i>	Proportion of days where data is available	95%	95%
	Percentage of new gauging station installations in priority areas (river height and rainfall) ¹	20%	20%
<i>Timeliness</i>	Services delivered within agreed timeframes	96%	97%

¹ Installations are based on a five-year program commencing in 2008-09 and are apportioned over this period.

Water Resources

Measure and assess the surface and groundwater resources of the Northern Territory and undertake drilling and bore testing to enable effective planning for allocation, use, control and protection of water resources.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Operational rig days in the field	212	200
	New water allocation plans declared	2	2
	Licences and permits issued	250	250
<i>Quality</i>	Time series data collected at agreed standards	90%	90%
	Proportion of unscheduled maintenance of drilling rigs	5%	5%
	Level of compliance to water allocation plans	95%	66%
	Number of non-permitted activities ¹	5	5
<i>Timeliness</i>	Services delivered within agreed timeframes	90%	90%

¹ Number of reported breaches of licences and permits.

Output Group: Environment and Sustainability

Advise government, industry and the community in relation to environmental protection and sustainability issues.

Advise government on environmental issues arising from proposed land uses in order to protect the environment from detrimental effects.

The outcomes are the effective protection of the natural environment and prediction and mitigation of threats from both natural processes and human activities.

Environment and Sustainability

Assess and regulate environmental impacts of development and promote sustainable practices.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Environmental assessment reports to Minister ¹	1	11
	Licences and approvals administered ²	68	80
	Capacity to assist community, industry and local government to promote environmental sustainability ³	\$0.95M	\$1.29M
<i>Quality</i>	Stakeholder satisfaction with advice	85%	85%
<i>Timeliness</i>	Meet statutory timeframes established under relevant legislation	100%	100%

1 Reports originally anticipated for 2008-09 were withdrawn or delayed and are expected in 2009-10.

2 Licences and approvals under the *Waste Management and Pollution Control Act* and the *Water Act*.

3 Includes EnvironmeNT grants, Cool Communities and the Household Energy Efficiency Rebate Scheme.

Output Group: Heritage Conservation

Conservation of the Northern Territory's heritage assets through advice, assistance and regulation.

The outcomes are protection of the community's interest in cultural and heritage assets and helping the community, business and government to care for and make best use of these assets.

Heritage Conservation

Provide advice, assistance and regulatory services to protect and conserve the Territory's heritage assets.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Assessment reports to Heritage Advisory Council	19	16
	Capacity to provide assistance to private owners of heritage places	\$0.2M	\$0.2M
<i>Quality</i>	Stakeholder satisfaction with advice	80%	80%
<i>Timeliness</i>	Statutory timeframes met	100%	100%

Output Group: Scientific and Cultural Collections

Preserve and provide access to the Northern Territory's natural, scientific and cultural heritage. Create commercial, educational and recreational opportunities through interpretation and display of collections.

The outcomes are protecting the Territory's scientific and cultural asset collections and assisting the community to care for, and make best use of, these assets.

Museums and Art Galleries of the NT

Account for, preserve and provide access to Territory art, cultural and natural history collections including historic buildings in the care of the Museum and Art Gallery of the Northern Territory, the Museum of Central Australia and the Strehlow Research Centre.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Visitors	300 000	300 000
	Major exhibitions	4	4
	Grants and sponsorships received and managed	\$0.5M	\$0.4M
	Number of grants and sponsorships received	10	10
<i>Quality</i>	Visitor satisfaction	95%	95%
	Acquisitions fully documented and stored	75%	75%
	Collection accessible to the public	26%	26%
	Retrievability, documentation and storage of collection	80%	80%

Archives

Collect, preserve and provide community access to Northern Territory Archives and facilitate historical research.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Archives collections managed	3 050	3 180
	Archives issued to researchers	21 360	23 000
<i>Quality</i>	Meet archives transfer requirements	90%	90%
<i>Timeliness</i>	Research requests satisfied within 1 month	98%	98%

Herbarium

Preserve the Territory's scientific plant collection and provide access to the flora information held by the Northern Territory Herbarium in Palmerston and Alice Springs.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Specimens in the collection	242 000	245 000
<i>Quality</i>	Retrievability and condition of botanical collection	90%	90%

Libraries

Provide financial, policy and advocacy support for the development and promotion of library services in the Northern Territory as well as access to information, collection and preservation of the documentary heritage of the Northern Territory.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Onsite visitors	120 000	130 000
	Website visits	550 000	600 000
	Grants distributed	\$3.5M	\$3.5M
<i>Quality</i>	Visitor satisfaction	90%	90%
<i>Timeliness</i>	Reference enquiries satisfied within 48 hours	98%	98%

Araluen Cultural Precinct

Delivery, facilitation and promotion of arts programs, cultural displays and public programs to engage local residents and visitors to Central Australia.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Visitors to visual arts exhibitions	30 000	30 000
	– Local visitation	18 000	18 000
	– Tourist visitation	12 000	12 000
	Patrons to cinema and performances	30 000	30 000
<i>Quality</i>	Visitor satisfaction with visual arts exhibitions	95%	95%
	Patron satisfaction with cinema and performances	95%	95%

Output Group: Arts and Screen Industry Support

Support the performing and visual arts, cinema and film industries for the benefit of the Territory, visitors, community and economy.

The outcomes are helping the community make best use of its natural and cultural and artistic assets to create commercial, educational and recreational opportunities, and to support the community in creating new understandings and expressions of Territory identity.

Arts and Screen Sector

Support, develop and promote the arts and creative industries sector in the Territory. Promote and support further development and growth of screen industries in the Northern Territory.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Grants distributed	\$5.60M	\$6.24M
	Number of joint funding and program arrangements	3	3
<i>Quality</i>	Stakeholder satisfaction	85%	85%
<i>Timeliness</i>	Grants paid within established timeframes	90%	90%

Output Group: Sport and Recreation

Provision of sport and recreational activities for the community, optimising performance opportunities for athletes and managing sporting fixtures.

The outcome is opportunities for Territorians to participate in sport and recreation.

Sports Development

Administration of the sport and recreation grants program and provision of support and assistance for the delivery of quality sport and recreation programs across the community.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Value of grants distributed	\$8.77M	\$8.83M
	Community participation programs delivered	46	35
<i>Quality</i>	Stakeholder satisfaction with community participation programs delivered	95%	95%
<i>Timeliness</i>	Specified grant timeframes met	100%	100%

Northern Territory Institute of Sport

Provision of integrated coaching and sport enhancement support services to talented Territory athletes that assist success in sport and life, and provision of advice to sporting organisations that will support high performance strategies.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	NTIS athlete scholarship holders	149	120
	Major athlete and coach service programs	9	9
<i>Quality</i>	Athletes achieving national squad and national league club representation	24	22
<i>Timeliness</i>	NTIS sport programs and athlete services reviewed within agreed timeframes	100%	100%

Facilities and Events

Development, management and maintenance of key sporting facilities and the provision of support for national and international sporting events in the Territory.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Government-owned and managed sporting facilities	2	2
	Government-owned sporting facilities leased to sporting bodies	5	6
	National and international sporting events held in the Territory	11	9
<i>Quality</i>	Key stakeholder satisfaction with events	80%	80%
	Usage of Marrara Indoor Stadium ¹	55%	60%
	Usage of Hidden Valley Motor Sports Complex ¹	66%	58%
<i>Timeliness</i>	Events on time	100%	100%

¹ Calculated as a percentage of total hours facility is available for hire.

Output Group: Environment Protection Authority

Advise government, industry and the community regarding ecologically sustainable development.

The Environment Protection Authority's advice to government focuses on:

- policy and legislative settings needed to ensure high standards of environmental protection;
- suitability of processes adopted by government and industry to deliver on policy goals and statutory obligations; and
- performance in environmental management, including standards of monitoring natural and cultural assets.

The outcome is to establish frameworks (through legislation, policy and practices) for environment protection and the sustainable development of the Northern Territory.

Environment Protection Authority

The Environment Protection Authority is an independent statutory body supported in its services by the Department of Natural Resources, Environment, the Arts and Sport to provide advice on best practice environmental management through its reports and by encouraging greater transparency of decision making. The Environment Protection Authority engages with community and industry.

Performance Measures		2008-09 Estimate	2009-10 Estimate
<i>Quantity</i>	Reports to government on outcomes of strategic reviews	2	2
	Referrals received and assessed	2	3
<i>Quality</i>	Stakeholder satisfaction with advice and processes ¹	60%	80%
<i>Timeliness</i>	Reports delivered within identified delivery dates	100%	100%

¹ Stakeholders include government, environmental organisations, business groups and associations and the wider community.

Operating Statement

	2008-09 Estimate	2009-10 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	11 999	5 461
Capital		
Appropriation		
Output	131 592	133 179
Commonwealth		
Sales of goods and services	4 216	3 774
Interest revenue	374	374
Goods and services received free of charge	6 644	6 644
Gain(+)/loss(-) on disposal of assets		
Other revenue		
TOTAL INCOME	154 825	149 432
EXPENSES		
Employee expenses	63 458	60 153
Administrative expenses		
Purchases of goods and services	42 945	38 614
Repairs and maintenance	10 510	10 963
Depreciation and amortisation	8 219	8 219
Services free of charge	6 644	6 644
Other administrative expenses		
Grants and subsidies expenses		
Current	25 011	24 553
Capital	5 202	1 776
Community service obligations	7 915	7 915
Interest expenses	374	374
TOTAL EXPENSES	170 278	159 211
NET SURPLUS(+)/DEFICIT(-)	- 15 453	- 9 779

Income Administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
GST revenue		
Specific purpose payments		
National partnership agreements		
Current grants		
Capital grants		
Fees from regulatory services	28	28
Interest revenue		
Royalties and rents	3 524	3 524
Other revenue		
TOTAL INCOME	3 552	3 552

Balance Sheet

	2008-09 Estimate	2009-10 Budget
	\$000	\$000
ASSETS		
Cash and deposits	16 945	15 385
Receivables	2 888	2 888
Prepayments	308	308
Inventories	304	304
Advances and investments		
Property, plant and equipment	200 682	193 645
Other assets		
TOTAL ASSETS	221 127	212 530
LIABILITIES		
Deposits held	3 410	3 410
Creditors and accruals	6 556	6 556
Borrowings and advances		
Provisions	9 714	9 714
Other liabilities	460	460
TOTAL LIABILITIES	20 140	20 140
NET ASSETS	200 987	192 390
EQUITY		
Capital		
Opening balance	150 457	232 474
Equity injections/withdrawals	82 017	1 182
Reserves	535	535
Accumulated funds		
Opening balance	- 16 569	- 32 022
Current year surplus(+)/deficit(-)	- 15 453	- 9 779
Accounting policy changes and corrections		
TOTAL EQUITY	200 987	192 390

Assets and Liabilities Administered for the Central Holding Authority

ASSETS		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable	643	643
Other receivables	2	2
TOTAL ASSETS	645	645
LIABILITIES		
Central Holding Authority income payable	645	645
Unearned Central Holding Authority income		
TOTAL LIABILITIES	645	645
NET ASSETS		

Cash Flow Statement

	2008-09 Estimate	2009-10 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	11 999	5 461
Capital		
Appropriation		
Output	131 592	133 179
Commonwealth		
Other agency receipts from sales of goods and services	4 216	3 774
Interest received	374	374
Total operating receipts	148 181	142 788
Operating payments		
Payments to employees	62 343	60 153
Payments for goods and services	53 234	49 577
Grants and subsidies paid		
Current	25 011	24 553
Capital	5 202	1 776
Community service obligations	7 915	7 915
Interest paid	374	374
Total operating payments	154 079	144 348
NET CASH FROM OPERATING ACTIVITIES	- 5 898	- 1 560
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	1 513	1 182
Advances and investing payments		
Total investing payments	1 513	1 182
NET CASH FROM INVESTING ACTIVITIES	- 1 513	- 1 182
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received	-6 726	
Appropriation		
Capital	685	1 182
Commonwealth		
Equity injections	1 143	
Total financing receipts	- 4 898	1 182
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals	1 262	
Total financing payments	1 262	
NET CASH FROM FINANCING ACTIVITIES	- 6 160	1 182
Net increase(+)/decrease(-) in cash held	- 13 571	- 1 560
Cash at beginning of financial year	30 516	16 945
CASH AT END OF FINANCIAL YEAR	16 945	15 385